| Type of Project | Bldg/Rm | Project | Green | Priority | Cost | Year |
|-------------------|---------------------------|--|-------|------------|--------|---------|
| 1900 01110,000 | Diag/ Kill | Hoject | Green | THORKY | COSC | rear |
| Exterior | 48 Monroe | Patch roof as needed in ongoing routine maintenance use internal labor | | Low | 0 | FY30-31 |
| Exterior | 48 Monroe | Repair or replace hatch on roof, soon use internal labor | √√ | Soon | 500 | FY21-22 |
| Exterior | 48 Monroe | Repair cement on 48 Monroe building entrance (stoop) | | Medium | 15,000 | FY22-23 |
| Exterior | 48 Monroe | Inspect rear windows of apartments again within 10 years and repair if needed | ۷۷ | by FY31-32 | | FY30-31 |
| Exterior | 48 Monroe | Inspect front and back exterior walls again within 15 years and repoint if needed | | by FY36-37 | | FY36-37 |
| Exterior | 48 Monroe | Inspect south wall of top floor of 48 Monroe, overlooking 50 Monroe, again within 6 years and repoint if needed | | by FY27-28 | | FY27-28 |
| Exterior | 48 Monroe | Replace sliding glass door, windows and frames in east wall at back of office, within 5-8 years | √√ | by FY28-29 | 15,000 | FY26-27 |
| Interior Finishes | 48 Monroe | Determine why floor in Office Mgr's office tilts; walls may be settling due to underground stream; may not need repair. | | Low | | |
| Interior systems | 48 Monroe | Replace overhead fluorescent light fixtures with LEDs in office (\$5,000) and classrooms (\$7,000), within 10 years. Consider installing ceiling fan(s) in office (\$500). | ٧٧ | by FY31-32 | 12,500 | FY31-32 |
| Perimeter | 48 Monroe | Replace soil eroded under 48 Monroe due to underground spring use internal and volunteer labor | | Medium | 2,500 | FY21-22 |
| Safety | 48 Monroe | Seal penetrations in cement walls of boiler room firestop use internal labor | | Soon | 0 | FY21-22 |
| Safety | 48 Monroe | Replace industrial door in boiler room, within 2 years | | by FY22-23 | 2,500 | FY22-23 |
| Safety | 48 Monroe | Replace emergency hatch in Monroe Place wall of boiler room | | Medium | 1,500 | FY24-25 |
| Interior systems | 48 Monroe | Inspect hot water boiler (installed ~ 2010) that provides radiator heat to 48 Monroe; expect to replace in FY30-31 | ٧٧ | Low | 50,000 | FY30-31 |
| Interior systems | 48 Monroe - Apartments | Repair or upgrade elements of rental apartments, such as bathroom of triplex, ideally in-between tenants. | | Medium | 15,000 | FY21-22 |
| Interior systems | 48 Monroe - Cellar | Inspect domestic hot water heater (installed ~2018) again every year, and plan to replace when needed. | ٧٧ | | | FY21-22 |
| Interior: NYSERDA | 48 Monroe | Install low-flow sink aerators: reduce waterflow in faucets | ٧٧ | Ongoing | 10 | NYSERDA |
| Interior: NYSERDA | 48 Monroe | Install occupancy sensors in beneficial areas | ٧٧ | Must | 647 | NYSERDA |
| Interior: NYSERDA | 48 Monroe | Install thermostatic radiator valves/operators: precise automated control of room temp by modulating hot water flow thru radiators | ٧v | Should | 450 | NYSERDA |
| Exterior | 50 Monroe | Inspect front exterior brownstone wall again within 15 yeas and repoint if needed | | by FY36-37 | | FY36-37 |
| Exterior | 50 Monroe | Inspect rear and north-facing exterior brick wall again within 6 years and repoint if needed | | by FY27-28 | | FY27-28 |
| Exterior | 50 Monroe | Patch roof as needed in ongoing routine maintenance use internal labor | | Low | 0 | FY30-31 |
| Exterior | 50 Monroe | Inspect 10 windows in Sexton's apartment again in 5 years and replace if needed | ٧٧ | Low | 35,000 | FY26-27 |
| Exterior | 50 Monroe | Inspect 3 skylights again within 5 years and replace if needed | ۷۷ | by FY26-27 | 25,000 | FY25-26 |
| Exterior | 50 Monroe - | Repair/repaint exterior windows frames and sills in hallway, restroom, and north window of Teen Rm., within 4 years | ٧ | Low | 6,000 | FY25-26 |

Page 1 of 6 Updated 03/03/2021

| Appendix C: 15-Year Repairs Program by Building, from FY21-22 forward, 03/03/2021 | | | | | | | |
|---|--------------------------------------|--|-----------|-------------------------|--------|---------|--|
| Type of Project | Bldg/Rm | Project | Green | Priority | Cost | Year | |
| Exterior | 50 Monroe - 3rd fl Offices | Repair/repaint exterior windows frames and sills in offices of Sr. Minister, Dir. of Education & Family Ministry, Dir. of Music, and west window of Teen Rm. | ٧ | | 10,000 | FY25-26 | |
| Exterior | 50 Monroe - 3rd fl Offices | Replace windows in offices of Sr. Minister, Dir. of Education & Family Ministry, Dir. of Music, north and west windows of Teen Rm, hallway, and restroom, some years after repairing/repainting. | ۷√ | | 40,000 | FY35-36 | |
| Interior Finishes | 50 Monroe 3rd fl Offices | Refinish floors within a few years | | By FY24-25 | 8,500 | FY24-25 | |
| Exterior | 50 Monroe - Library | Repair window in Library | ۷۷ | Medium | 5,000 | FY23-24 | |
| Exterior | 50 Monroe | Replace skylight in restroom behind copy room must open per bldg code | ۷۷ | Urgent | 10,000 | FY21-22 | |
| Exterior | 50 Monroe - Eastman Rm | Repair/repaint east window frame and sill FY25-26 or later | ٧ | Low | 5,000 | FY25-26 | |
| Interior Finishes | 50 Monroe - Eastman Rm | Determine IELC's priority to refinish floor, and schedule to minimize disruption to them. Cost estimate assumes internal labor to move IELC equipment out of Eastman Rm and back in. | | Priority TBD by IELC | 6,500 | FY26-27 | |
| Exterior | 50 Monroe - Green Rm | Repair/repaint south and east window frames and sills | ٧ | Medium | 15,000 | FY23-24 | |
| Exterior | 50 Monroe - Frances White Room | Install storm window on outside of existing window for better insulation expensive FY25-26 or later | √√ | Low | 5,000 | FY25-26 | |
| Interior Finishes | 50 Monroe - Frances White Room | Refinish floor, and repair floor near hallway, within 5 years | | By FY26-27 | 10,000 | FY26-27 | |
| Interior Finishes | 50 Monroe - Frances White Room | Install better way to keep door open into FWR from 50 Monroe hallway current doorstop scratches floor use internal labor. | | | 0 | | |
| Interior systems | 50 Monroe - Hallway | Repair A/C ductwork in 50 Monroe hallway leaking now. | ٧ | Urgent | 5,000 | FY21-22 | |
| Interior finishes | 50 Monroe - Hallway | Repair and re-install leaded glass panes in exterior door to Monroe Place, replacing temporary panes | | Low | 2,500 | | |
| Safety | 50 Monroe - Cellar | Seal penetrations in cement walls of boiler room firestop use internal labor | | Medium | 0 | FY22-23 | |
| Safety | 50 Monroe - Cellar | Replace emergency hatch in Monroe Place wall of boiler room soon | | Urgent | 2,500 | FY22-23 | |
| Interior systems | 50 Monroe - Cellar | Steam boiler installed by Bassolino in 2006 will need to be replaced (or possibly repaired) within 5 years. Supplies steam for radiators in 50 Monroe, Sanctuary, Undercroft and Chapel, and heats air handler in old furnace room that blows forced warm air into back of Sanctuary. Consider Variable Refrigerant Flow (VRF) system using geothermal or air source heat pump as a more ecological replacement for some or all of this capacity. [Currently researching potential cost of VRF.] | √√ | | 80,000 | FY26-27 | |

Page 2 of 6 Updated 03/03/2021

| Арр | Appendix C: 15-Year Repairs Program by Building, from FY21-22 forward, 03/03/2021 | | | | | | |
|--|---|---|---------|-----------------|--------------|--------------------|--|
| Type of Project | Bldg/Rm | Project | Green | Priority | Cost | Year | |
| Interior systems | 50 Monroe - Cellar | Inspect domestic hot water heater (installed ~ 2019) again every year, and plan to replace when needed. | ٧٧ | | | FY21-22 | |
| Exterior: NYSERDA Interior: NYSERDA | 50 Monroe 50 Monroe | Weather-strip double door (off entrance) Replace HID fixtures w/ LED fixtures - exterior? | ٧ ٧٧ | Could Should | 250 2,269 | Ongoing Ongoing | |
| Interior: NYSERDA | 50 Monroe | Add rigid foam insulation where worn/missing, to outdoor cooling system pipe | V | Could | 150 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Install low-flow sink aerators: reduce waterflow in faucets | ٧٧ | Ongoing | 15 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Install occupancy sensors in beneficial areas | ٧٧ | Should | 2,269 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Install programmable thermostat to control classroom Air Handler Unit (AHU) | ٧٧ | Should | 220 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Replace exit signs w/ LED exit signs | ٧٧ | Ongoing | 2,269 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Replace incandescent lamps and CFLs w/ LEDS | ٧٧ | Ongoing | 2,269 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Replace linear fluorescent fixtures w/ reduced wattage T8 lamps and electronic ballasts | ٧٧ | Ongoing | 2,269 | Ongoing | |
| Interior: NYSERDA | 50 Monroe | Replace outdoor condensing A/C unit on roof of 48 Monroe; cools Eastman Rm and classrooms in 48 and 50 Monroe. Consider Variable Refrigerant Flow (VRF) system using geothermal or air supply heat pump as a more ecological replacement. [Currently researching potential cost of VRF.] | ٧ | Could | 10,000 | FY26-27 | |
| | | Construent reaf would cost \$250,000 but was replaced in 2000 | | | | | |
| Exterior | Sanctuary | Sanctuary roof would cost \$250,000 but was replaced in 2008 with 40 year lifespan - therefore not included in this list | | | | Out Years | |
| Exterior | Sanctuary | Repair façade below northwest spire (pinnacle), where Sanctuary abuts 50 Monroe | | | 12,500 | FY24-25 | |
| Exterior | Sanctuary | Inspect north brick exterior wall (overlooking 50 Monroe) again within 5 yeas and repair if needed | | | 7,000 | FY26-27 | |
| Exterior | Sanctuary | Sanctuary exterior brownstone walls were restored in 1996; because next repair is more than 15 from now, it is not included in this list | | | | Out Years | |
| Exterior | Sanctuary | Reglaze west stained glass - \$15,000 to \$20,000 | ٧ | Medium | 17,500 | FY23-24 | |
| Exterior | Sanctuary | Inspect east and west stained glass windows again in 5 years (last inspected 2019) and remove, repair and re-install them if needed | | | | FY26-27 | |
| Exterior | Sanctuary | Paint front (exterior) doors, within 6 years use internal labor to repaint in their current plain style. An alternative is to use remaining \$5,000 raised in 175th anniversary celebration to hire contractor to paint as faux woodwork. | | By FY27-28 | 0 | FY27-28 | |
| Interior finishes | Sanctuary | Replace vinyl flooring in Narthex, within 6 years. (Vinyl is cracking; was patched and painted FY20-21; cumulative years of paint buildup impede front doors from clearing) | | By FY27-28 | 10,000 | FY27-28 | |
| Interior finishes | Sanctuary | Repair cracks in leaded glass in doors of balconies/galleries. Low priority from a structural and safety perspective, but projects a more welcoming appearance to any congregants and visitors who sit in the galleries. | | Low | | FY24-25 | |
| Interior finishes | Sanctuary | Repair (plaster and re-paint) interior walls of Sanctuary. Narthex has been completed. Cost estimate is to finish spiral stairway from Narthex to Undercroft. | | Medium | 5,000 | FY23-24 | |
| Interior systems | Sanctuary | Gas lit candelabras at high pulpit in Sanctuary: remove, electrify, or retrofit with candles. Contains asbestos. | | Low | 5,000 | FY25-26 | |

Page 3 of 6 Updated 03/03/2021

| Bldg/Rm | Project | Green | PHOHIV | Cost | |
|--------------------------|---|---|--|--|---|
| 1 | · | 0.00. | Priority | 0000 | Year |
| Sanctuary | Replace pedal Diapason and Bourdon windchests (repaired but not replaced when organ was rebuilt in 1993), now at end of life and suffering occasional failures. | | | 35,000 | FY21-22 |
| Sanctuary | Replace electronic console and control system in organ, installed in 1993 and now at end of life, before it fails. | | | 65,000 | FY22-23 |
| Sanctuary | Repair and repaint ceiling and walls surrounding organ, before maintaining organ pipes requires scaffolding and coordination with pipe maintenance. Estimate is to clean, patch and paint ceiling and walls. Faux block painting these walls in the same manner as the Narthex would add another \$50,000 to the cost. | | | 50,000 | FY22-23 |
| Sanctuary | Maintain organ pipes, together with or after preceding item. | | | 30,000 | FY22-23 |
| Sanctuary | Engineering assessment of capacity/stability of balconies/galleries. \$3,500 cost is for engineer to open holes in ceilings of side aisles to inspect framework that holds up the galleries. Since renovation will require refinishing the floors of the galleries, an alternative is to wait until then, remove pews and some or all floorboards, inspect the framework from above to confirm its soundness, and re-install and refinish (or replace) the flooring and refinish and re-install the pews. | | Medium | 3,500 | FY22-23 |
| Sanctuary | Install non-electric (phosphorescent) exit signs use internal labor alternative would be electric photo-sensitive | | Medium | 0 | FY21-22 |
| Sanctuary | Weather-strip double door (off Sanctuary) | ٧ | Could | 500 | Ongoing |
| Undercroft | Custom build 2 replacement windows that can open and close (west wall) - internal labor to remove and install - assume Staff Approval by Landmarks Preservation Commission, because it replicates current original windows. | √√ | Medium | 15,000 | FY23-24 |
| Undercroft | Replace window in women's restroom use internal labor | ٧٧ | Urgent | 500 | FY22-23 |
| Undercroft | Replace about 16 overhead fluourescent lights with LED fixtures | ۷√ | Medium | 10,000 | |
| Undercroft | Replace Undercroft emergency exit door and panel; may require Landmarks approval | ٧٧ | Medium | 10,000 | FY24-25 |
| Undercroft Undercroft | Repair ceiling of Alcove use internal labor Repair foundation at south part of west wall of Undercroft. Excavate exterior concrete to stone foundation, repoint and waterproof install drainage. | | Low | 75,000 | FY22-23 FY27-28 |
| Undercroft | Replace Undercroft floor: remove backfill, lower floor, level/replace floor joists and footings; install vapor barrier, subfloor and floor. In FY21-22 evaluate potential benefits and solutions for expanding and enhancing the Undercroft those potential costs will then be estimated but are not included here, and could be funded by a later Capital Campaign. Consider flexible sound abatement in short-term. | | Low | 100,000 | FY33-34 |
| Chapel | Replace Roof - last replaced ~2004 | | Low | 15,000 | FY28-29 |
| | | | 1-0 | | 0 _ 2 |
| | Sanctuary Sanctuary Sanctuary Sanctuary Undercroft | Iife and suffering occasional failures. | Ilife and suffering occasional failures. Replace electronic console and control system in organ, installed in 1993 and now at end of life, before it fails. Repair and repaint ceiling and walls surrounding organ, before maintaining organ pipes requires scaffolding and coordination with pipe maintenance. Estimate is to clean, patch and paint ceiling and walls. Faux block painting these walls in the same manner as the Narthex would add another \$50,000 to the cost. | Ilfe and suffering occasional failures. Replace electronic console and control system in organ, installed in 1993 and now at end of life, before it fails. Repair and repaint ceiling and walls surrounding organ, before maintaining organ pipes — requires scaffolding and coordination with pipe maintenance. Estimate is to clean, patch and paint ceiling and walls. Faux block painting these walls in the same manner as the Narthex would add another \$50,000 to the cost. Sanctuary Sanctuary Maintain organ pipes, together with or after preceding item. Engineering assessment of capacity/stability of balconies/galleries. \$3,500 cost is for engineer to open holes in ceilings of side aisles to inspect framework that holds up the galleries. Since renovation will require refinishing the floors of the galleries, an alternative is to wait until then, remove pews and some or all floorboards, inspect the framework from above to confirm its soundness, and re-install and refinish (or replace) the flooring and refinish and re-install the pews. Sanctuary Install non-electric (phosphorescent) exit signs — use internal labor — alternative would be electric photo-sensitive Weather-strip double door (off Sanctuary) Weather-strip double door (off Sanctuary) Custom build 2 replacement windows that can open and close (west wall) - internal labor to remove and install - assume Staff Approval by Landmarks Preservation Commission, because it replicates current original windows. Undercroft Replace about 16 overhead fluourescent lights with LED fixtures Undercroft Replace Undercroft emergency exit door and panel; may require Landmarks approval Undercroft Replace Undercroft emergency exit door and panel; may require Landmarks approval Undercroft Replace Undercroft emergency exit door and panel; may require Landmarks approval Undercroft Excavate exterior concrete to stone foundation, repoint and waterproof, install drainage. Replace Undercroft floor: remove backfill, lower floor, level/replace floor joists and footings; instal | Iife and suffering occasional failures. Sanctuary Replace electronic console and control system in organ, installed in 1993 and now at end of life, before it fails. Repair and repaint ceiling and walls surrounding organ, before maintaining organ pipes - requires scaffolding and coordination with pipe maintenance. Estimate is to clean, patch and paint ceiling and walls. Faux block painting these walls in the same manner as the Narthex would add another \$55,000 to the cost. Sanctuary Maintain organ pipes, together with or after preceding item. 30,000 |

Page 4 of 6 Updated 03/03/2021

| App | | 5-Year Repairs Program by Building, from FY21-22 | lorwa | 114, 05/05/ | 2021 | |
|-------------------|------------------|--|-------|---------------------|-----------------|---------|
| Type of Project | Bldg/Rm | Project | Green | Priority | Cost | Year |
| Exterior | Chapel | Repair leaded glass windows on façade | ٧ | Medium ¹ | 7,500 | FY27-28 |
| Exterior | Chapel | Repair east brick exterior wall of Chapel now; cut holes into wall to determine extent of damage and repair; take down interior wall Can do in stages over time; est. is for whole job. An engineer who evaluates the capacity/stability of the balconies/galleries in the Sanctuary, could evaluate the need and extent of this repair as well. | | Medium | 30,000 | FY24-25 |
| Safety | Chapel | Periodically inspect fire doors between Chapel and Frances White Room, which were repaired in 2016 and are now in good condition. | | | 0 | |
| Exterior | Chapel | Repair and reglaze cracked leaded glass in doors to Frances White Room and stained glass window on east wall near there | ٧ | Low ¹ | 4,500 | |
| Safety | Chapel | Rewire pendant light over stage back to electrical panel, and reinstall decorative glass panels in fixture. Current wiring is substandard. Requires scaffolding to reach ceiling. | | | 5,000 | FY21-22 |
| Interior finishes | Chapel | Paint ceiling; requires scaffolding; complete in one month in summer without rentals | | Low | 10,000 | FY23-24 |
| Interior finishes | Chapel | Repair cracks in leaded glass in doors | | Low ¹ | | |
| Interior finishes | Chapel | Repair and re-install leaded glass panes in door between Chapel and Undercroft, replacing temporary panes expensive | | Low ¹ | | |
| Interior finishes | Chapel | Replace rubber tiles (installed ~2014) and use non-latex adhesive for tiles, within 10 years | | By FY31-32 | 10,000 | FY31-32 |
| Perimeter | Chapel | Construct sitting area in front of Chapel. | | Completed | | FY19-20 |
| Safety Safety | Chapel Chapel | Replace Chapel door; requires Landmarks approval Move screen at entrance of Chapel a few feet forward, to provide easier wheelchair access for entry and exit. Consider | ۷√ | By FY22-23 | 25,000 7,500 | FY23-24 |
| | | replacing screen with one without windows. | | | | |
| Perimeter | Perimeter | Iron fence repair: obtain Landmarks approval and use internal labor to repair, prep and paint some each year. (Alternative is an outside contractor for \$35,000; or remove fence entirely, as All Souls DC did to make space more welcoming, which would require further Landmarks approval.) | | Low | 0 | FY22-23 |
| | | | | | | |
| Safety | Multiple | Fire Alarm: install particle beam system w/smoke sensor; existing "heat sensitive" system is a less expensive alternative. Recommend Board engage independent engineer to evaluate both alternatives, and consult other houses of worship using both techologies. | | Medium | 160,000 | FY21-22 |
| Interior finishes | Multiple | Clean/repair antique artwork Eastman Rm, Narthex, Chapel | | Low | | |
| Interior systems | Multiple | Research architecturally sensitive efficient lighting, already using LED and CFL | ٧ | | | |
| Interior systems | Multiple | Replace electrical outlets in many locations. | | Ongoing | | Ongoing |
| Exterior | Multiple | In all 3 boiler rooms, repair/repoint interior foundation mortar | | Medium | 25,000 | FY24-25 |

Page 5 of 6 Updated 03/03/2021

| Appendix C: 15-Year Repairs Program by Building, from FY21-22 forward, 03/03/2021 | | | | | | |
|---|----------|---|-------|----------|-----------|---------|
| Type of Project | Bldg/Rm | Project | Green | Priority | Cost | Year |
| Interior: NYSERDA | Multiple | Other energy-savings projects from ASHRAE Level 2 audit to be conducted by Linnea Paton of the Green Team | √√ | | | |
| Interior: NYSERDA | Multiple | Replace steam traps throughout building | ۷۷ | Should | 4,875 | Ongoing |
| | | | | Total | 1,164,464 | |

Page 6 of 6 Updated 03/03/2021